
Identity and Product Lifecycle Management: A Role for RFID?

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Effective Service Strategies

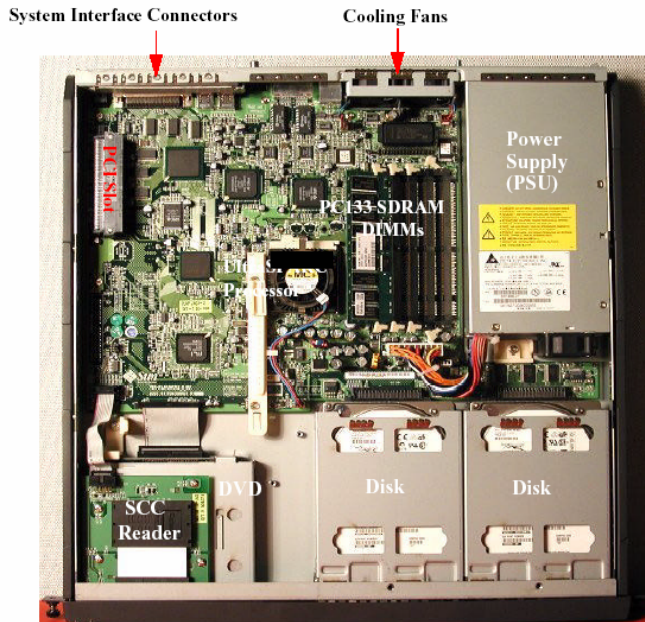


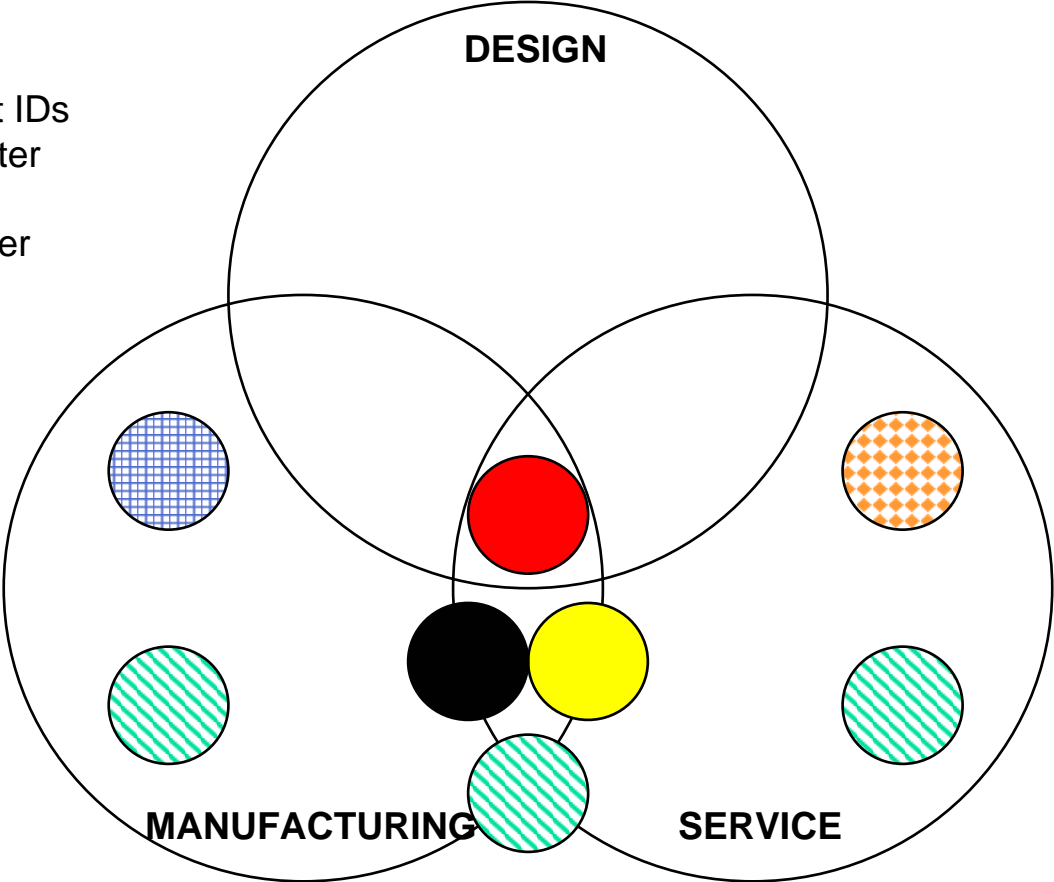
FIGURE 1-2 Internal view of the Netra T1 200 Server

- efficient information retrieval for field engineers
- single point of access to all lifecycle information









Effective Service Strategies

Multiple
Component IDs
For Computer
Systems
Manufacturer



KEY

- Work Order Number 
- Part Number 
- Serial Number 
- Component-ID 
- Host-ID 
- Transport-ID 

Food Lifecycle Assurance



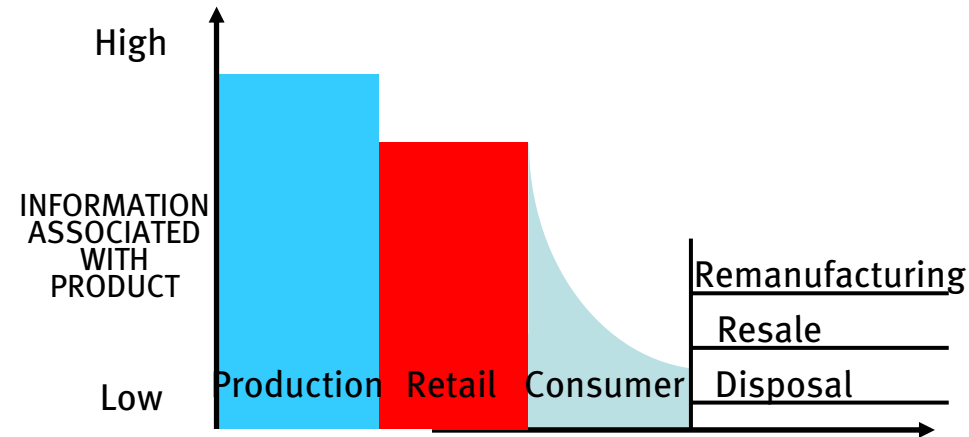
- Food traceability criticality
 - Source
 - Processing
 - Certification
- Use by Date dependence on distribution / storage
- *Also, FDA requirements on drugs*

Smarter “Waste” Management



Smarter “Waste” Management

- Disposal -> Reuse shift
- Legislations: EU, Japan, ...
 - electrical goods
 - auto
 - packaging
- Real disposal costs assigned to user/ retailer /manufacturer
- RFID issue: Product information is key to effective retirement decisions



Information Issues for PLM

- Requirement for product-oriented information management approach
- Tight coupling between physical items and sub components and the information held about them
- Ability to retrieve information in a simple and timely manner

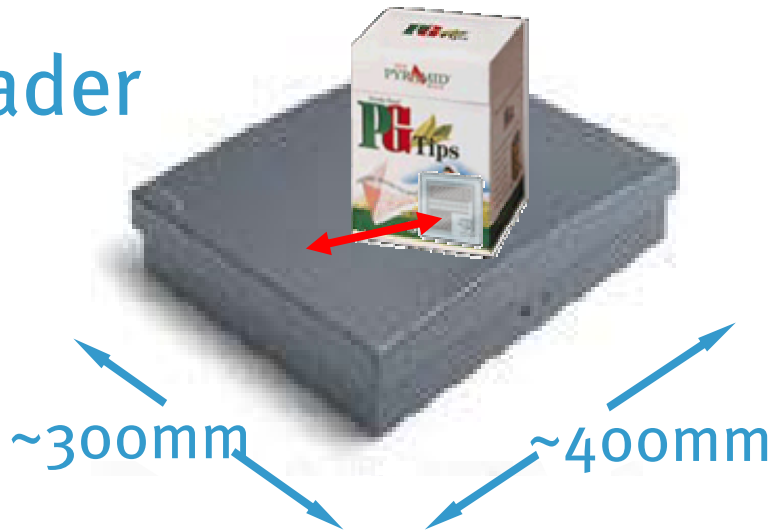
Overview

- RFID Introduction and Background
- The value of RFID for PLM?
- Industrial Examples

What is RFID ?

- *Radio frequency* identification
- Means of automatically identifying objects
- Two elements to RFID

Reader

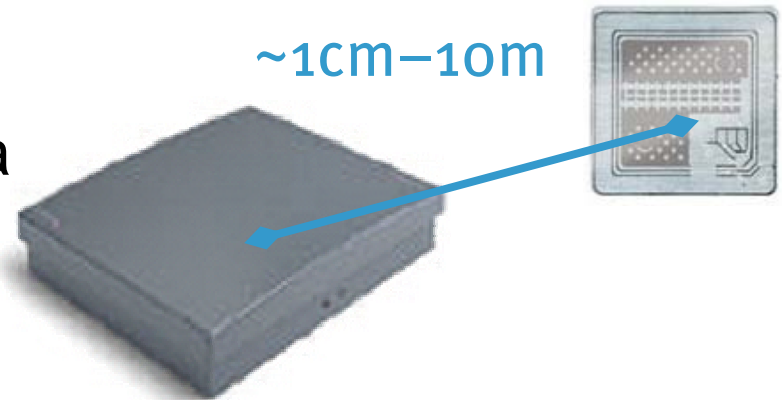


~50mm

Tag

What is RFID ?

- Typical operation
 - 64 bits to few kilobits of data
 - Range ~1cm to ~10m
 - 50-1000 tags per second
- Reader transmits radio frequency energy
 - Provides power for the tag
 - Enables communication to and from the tag
 - Different operating frequencies are possible



Why RFID?

- Alternative technologies
 - Barcodes (traditional and 2D)
 - Magnetic strips
 - Vision systems
- ✓ ‘Simultaneous’ identification
- ✓ Reasonable operating distance
- ✓ No line of sight; automated reads
 - Not as cheap as some alternatives
 - Some problematic items



RFID History

- Invented in WWII
- First commercial applications in 1970's
- Larger scale deployment started in 1990's
 - Incompatible products optimised in different ways
 - Vertical application areas
 - Libraries
 - Access
 - Industry
 - Electronic Article Surveillance
- Standardisation efforts and tech devts in late 1990's
 - Create interoperability, drive down costs
 - Enabled new set of applications



Performa Long Range Reader



Auto ID Center (1999-2003)

- Mission

- Re-think the role and implementation of the barcode
- Connecting information and physical flows (“ bits to atoms”) in the supply chain

- Approach

- Method for *automatic, reliable* transfer and update of information based on physical operations
- One single, low cost system for the whole supply chain
- RFID as the key element
- Project involving 103 companies, 6 universities, 4 years

Auto ID Center: Key Thrusts

1 low cost tags and reader systems

- > reducing chip price = reducing amount of silicon required
- > minimising information stored on chip
- > ID on chip only, other information on data base

2. business justification through multiple applications/ companies

- > standardised tag/reader systems
- > standardised data management and communication systems
- > RFID network system as extension to the internet

Unique ID: electronic product code

01.0000389.000162.000169740

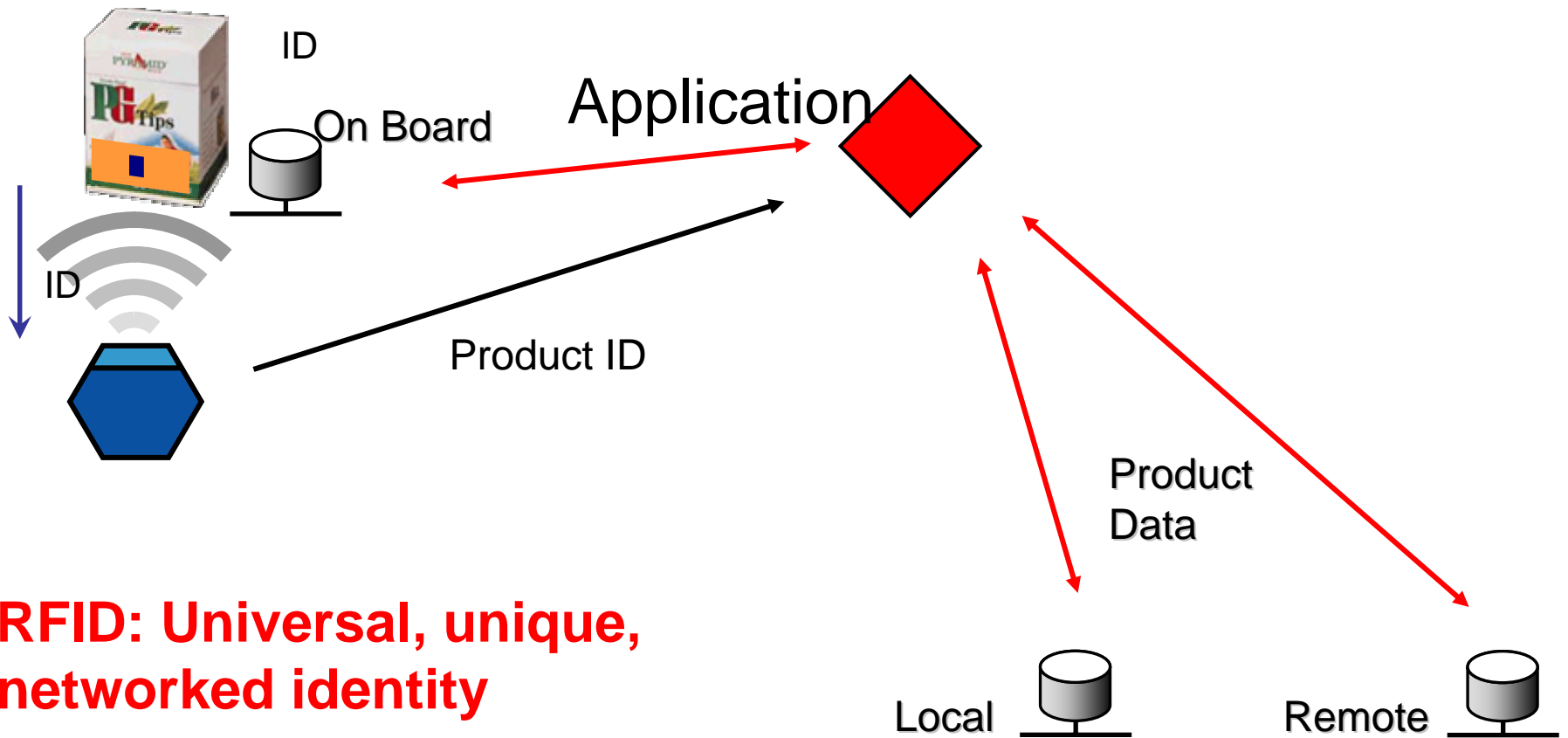
↑
Header
8 bits
indicates
partitioning
scheme
256

↑
EPC Manager
28 bits
indicates
company
(manufacturer)
>268 million

↑
Object Class
24 bits
indicates
product -type
(‘SKU’)
> 16 million

↑
Serial Number
36 bits
unique for each
instance of
a product
> 68 billion

“Networked RFID”



**RFID: Universal, unique,
networked identity**

Components of *Networked RFID*

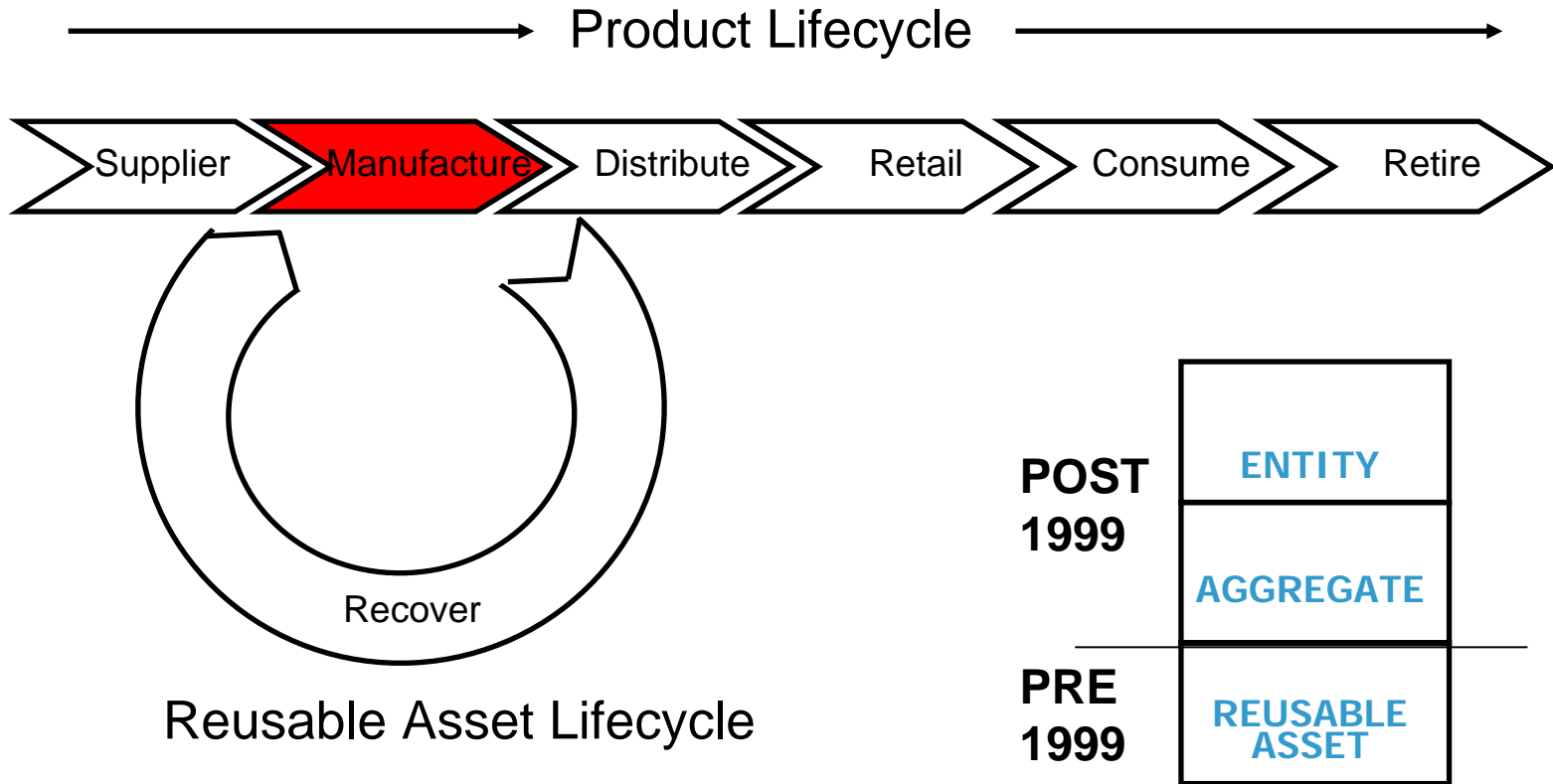
- Unique Identifier
- Standardised, simple RFID systems
- Filtering
- Means of detecting location of linked product information
 - Static
 - Dynamic
- Standard mechanism for querying, retrieving product information

Refer to www.epcglobalinc.org for standards details

Post 1999 RFID Adoption Activities

- Very **high volumes, low cost**
(Price \$0.50 in 1999 to ~\$0.05 in 2004 - for 10^{10} tags)
- **Multi-company** applications
- **Many sectors** now involved
 - Consumer Goods/Retail: Walmart, Tesco, Carrefour, Metro..
 - Defence: *DOD* suppliers to use RFID since January 2005
 - Aerospace: Boeing/Airbus Forum
 - Pharmaceutical: FDA announced item level tagging for 2007
- **Legislation**: Food Traceability, Recycling legislation

Post 1999 RFID Adoption Activities



Current Issues

- Beginning to exploit networked data
- Examining Longer Lifecycle Products
- RFID as one of a portfolio of ID technologies
- RFID as a key enabler but not a solution
- Quantifiable Business Case

Overview

- RFID Introduction and Background
- The value of (Networked) RFID for PLM?
 - Essence of RFID
 - PLIM requirements
 - Networked RFID support for PLIM
- Industrial Examples

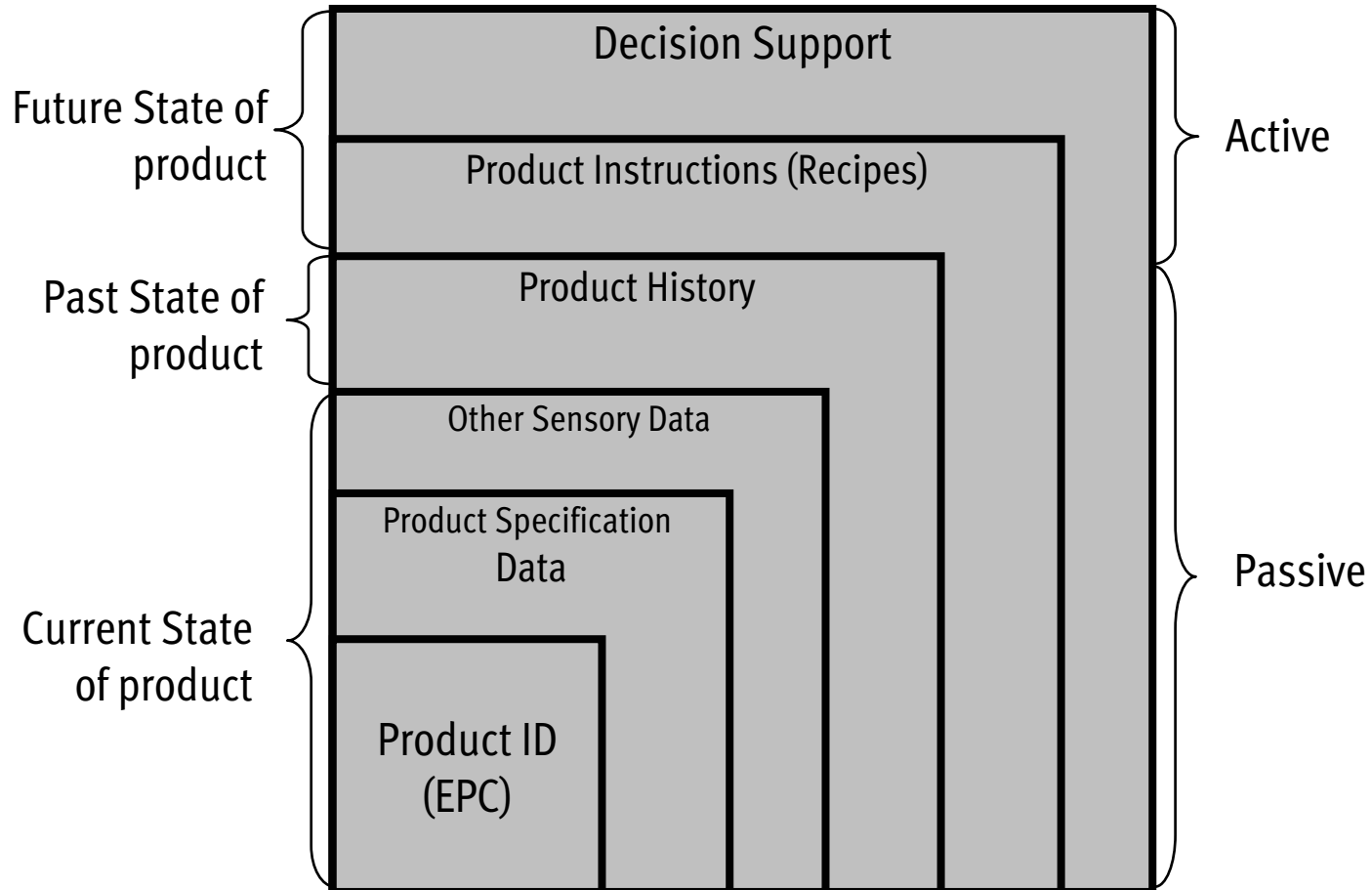
Positioning RFID and PLM

1. Tools to create the product content

2. Tools to manage and optimize the processes involved in the lifecycle of the product from its conception to retirement.

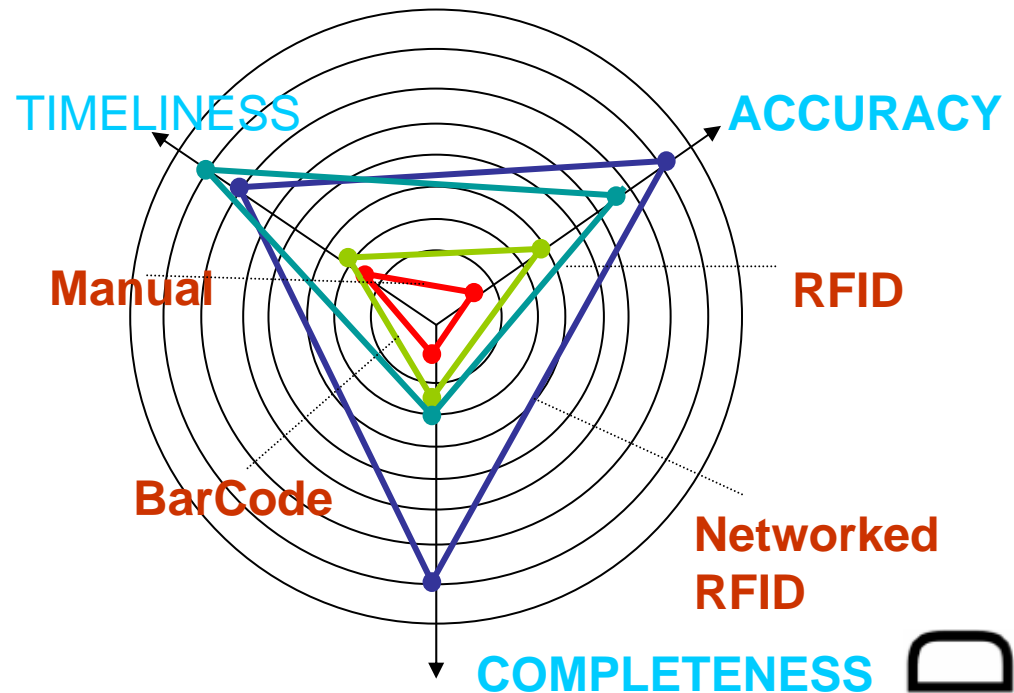
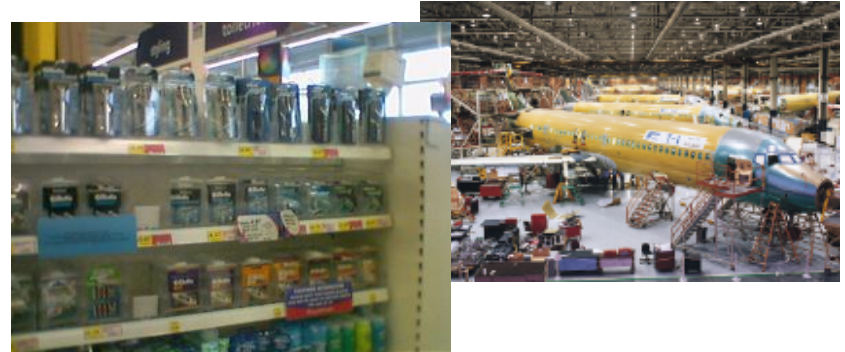
RFID/ID as a means of coordinating product life-cycle information?

Essence of (networked) RFID? Assembling Product Information



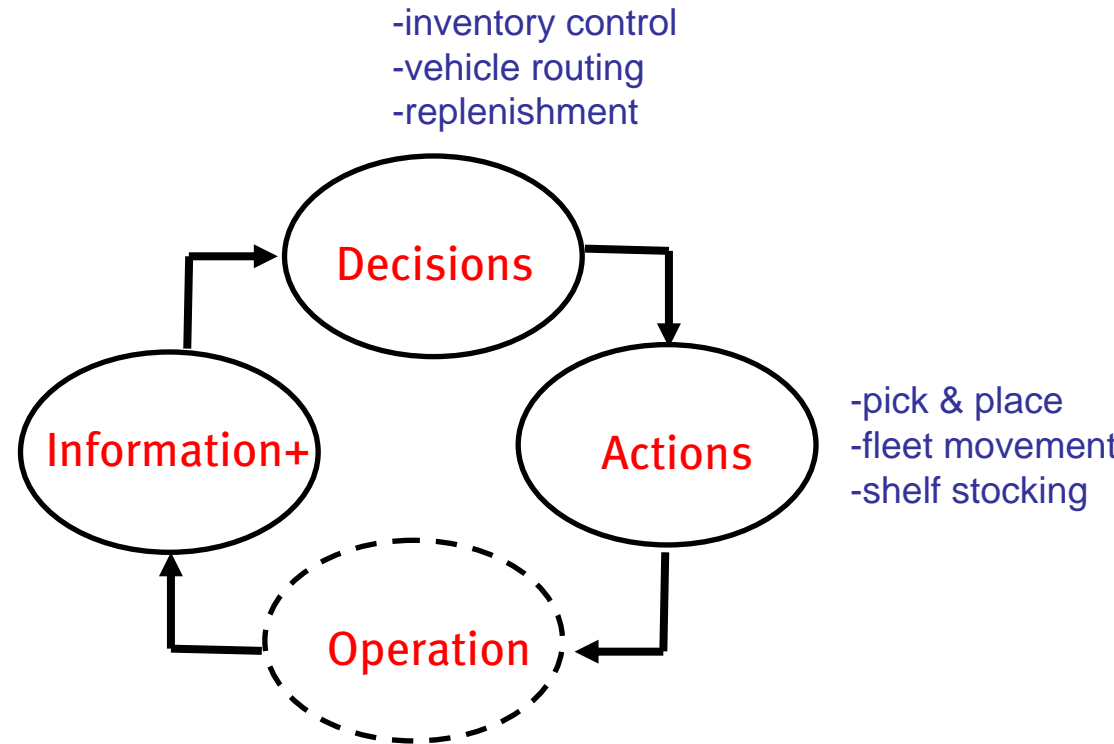
Essence of RFID: *Information Quality*

- impact of networked RFID is in enhancing the quality of product information available
- information quality dimensions
 - accuracy
 - completeness
 - timeliness



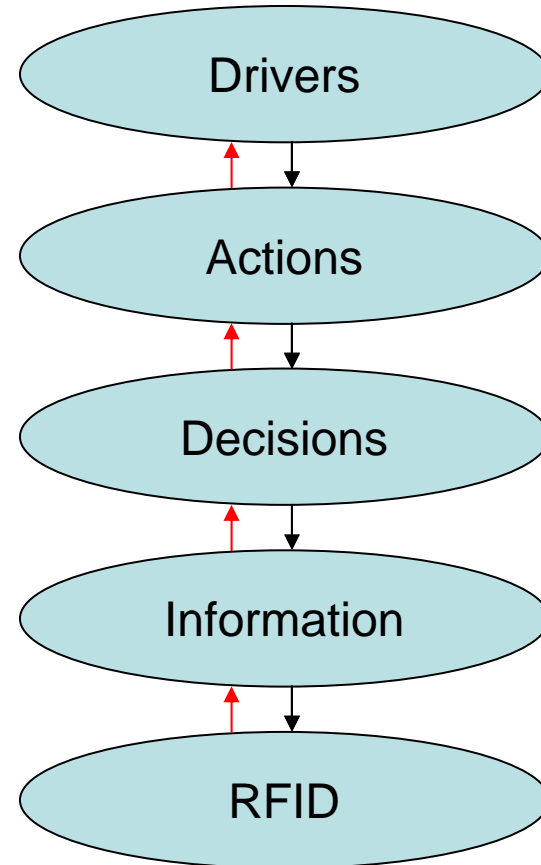
Essence of RFID: Enhancing Decisions

- Information management has no direct value
- Improved information quality must be used to enhance decisions and subsequent actions



Essence of RFID: *Drivers first*

- business drivers must underpin RFID deployment
- determine actions which impact on drivers – options?
- determine decisions which influence actions – flexibility?
- identify product information characteristics required to change decisions
- map characteristics to RFID or other sensory specifications



Lifecycle Decisions and Information Needs

	Information	Design	Manufacture	Retail	Usage	End-of-Life	
Decisions							
Manufacture	Planning & Scheduling	Recipes					
		Design Drawings					
		Handling Constraints					
Retail	Distribution	Handling Constraints	Fulfilment Requirements				
	Store Reordering	Product Identity	"Due by" Dates	Storage Costs			
		Sales Price					
Usage	Shelf Replenishment	Product Identity	"Due by" Dates	Shelf Locations			
		Storage Constraints					
Usage	Usage	Usage Instructions	"Due by" Dates				
		Possible Recalls					
Usage	Repair/Replacement	Reliability data	Disassembly recipes	Warranty details	Maintenance history		
					Usage History		
End-of-Life	Sorting	Product Identity					
		Design changes					
	Recovery option	Reliability data			Replacement history	Usage sensor data	Reason for return
					Sale price	Maintenance history	
	Disassembly sequence		Disassembly recipes				
			Irreversible processes				
Disassembly level	Bill of Materials				Parts replaced		
Recycling	hazardous materials						

Existing Lifecycle Information Systems

Characteristics

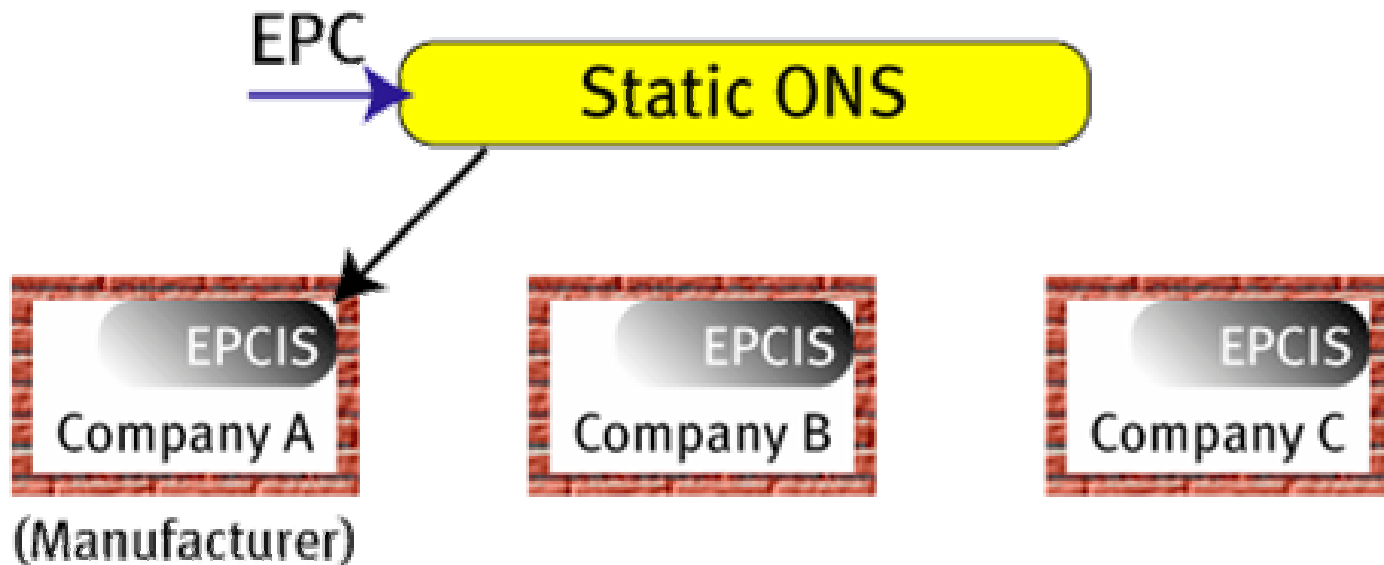
- Unique identification.
- Classifies product data into “static” and “dynamic” classes.
- Provides design & disassembly Information.
- Monitors & records essential lifecycle performance parameters.
- Provides decision support.

Opportunities

- Common standard for data management across product life cycle
- Enable the capture of the dynamic and “static” data.
- Link directly to information about location and state of specific products

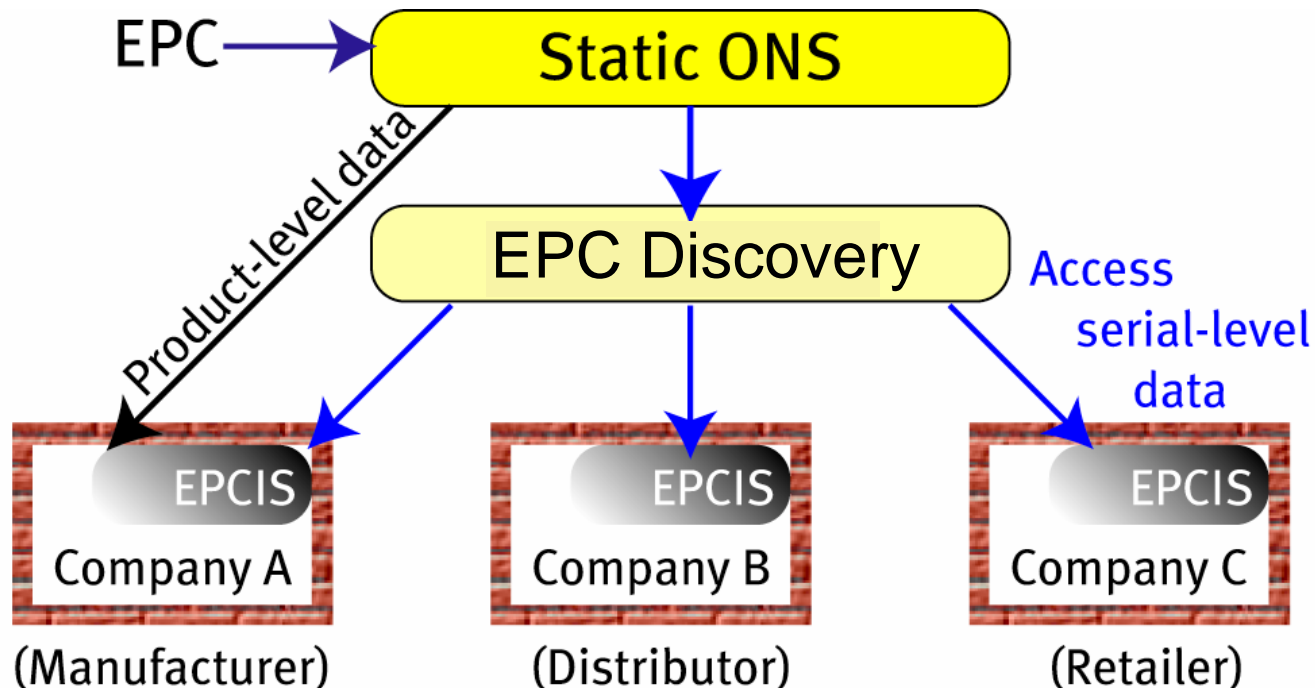
RFID accessed Lifecycle Information Service: Object Name Service (ONS)

- Redirection service – telephone book
 - For finding which database relates to a given EPC
- Similar to DNS, with additions



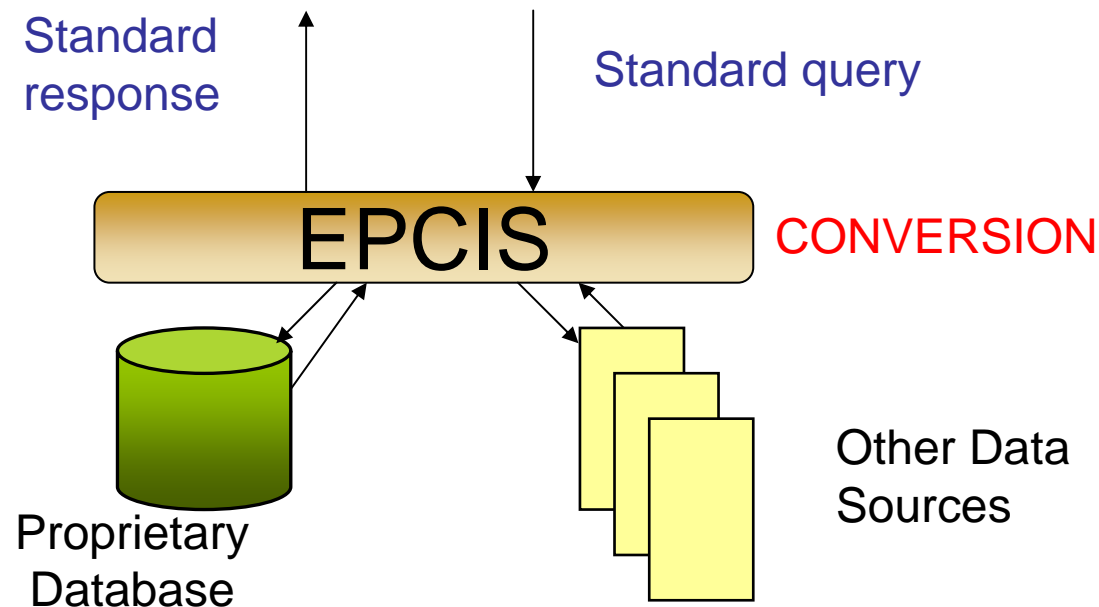
RFID accessed Lifecycle Information Service: EPC discovery service

- Registry to point to multiple databases
 - Supports a sequence of custodians through the supply chain
 - Several information stores within an organisation

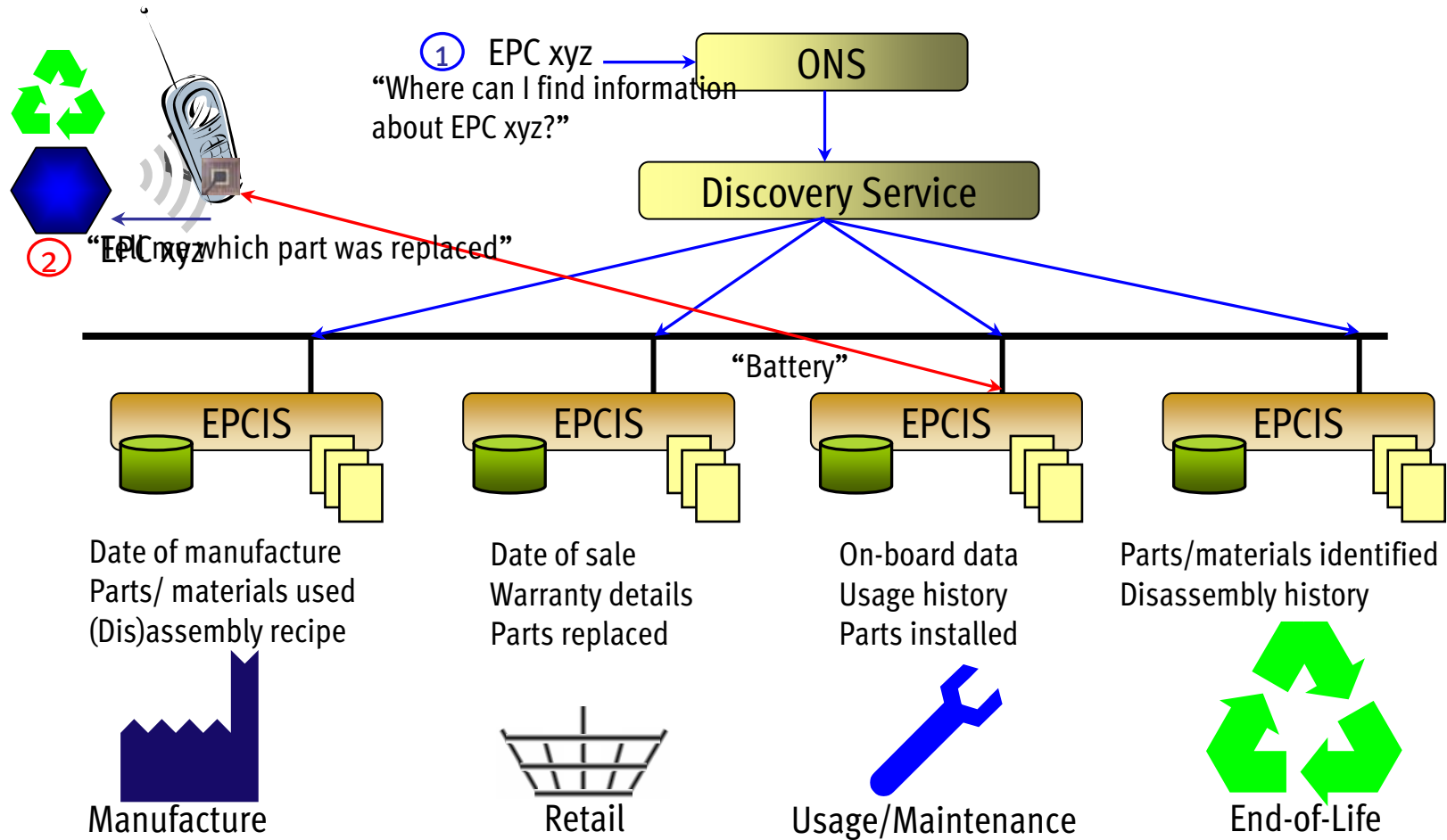


RFID accessed Lifecycle Information: EPC Information Service

- provide an open, universal approach for accessing product data
- solution as a set of interface specifications



How can it work?



Overview

- RFID Introduction and Background
- The value of (Networked) RFID for PLM?
- **Industrial Examples**
 - Using the Networked RFID model
 - Quantifying the Value

Example 1: Using Networked RFID in Photocopier Maintenance

- Part of ongoing study with leading copier manufacturer
- Illustrative comparison between information retrieval processes today and with Networked RFID support
- Product level analysis only

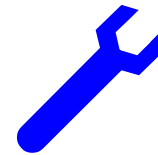
Product Life Cycle Information



Manufacture



Retail

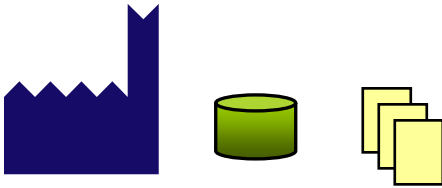


Usage/Maintenance

Product Database		Shipping Database	
Product	Copier	Batch No.	788
Model	EP192	Retailer ID	WM189
BOM	{..., ..., ...}		
Warranty	Mftr – 1yr		

Production Database	
Batch No.	788
Serial Nos.	XYZ, OUP,
Date of Mftr	10 th May 2002

Product Life Cycle Information



Manufacture



Retail

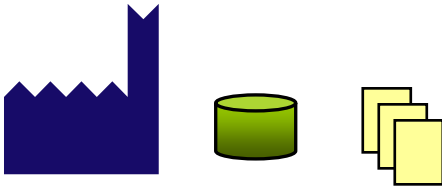


Usage/Maintenance

Product Database		Shipping Database		Sales Database	
Product	Copier	Batch No.	788	Transaction ID	123
Model	EP192	Retailer ID	WM189	Date of Sale	25 th July 2002
BOM	{...,...,...}			Product	Copier EP192
Warranty	Mftr – 1yr			Serial No	XYZ
				Warranty	Extended – 3yrs

Production Database	
Batch No.	788
Serial Nos.	XYZ, OUP,....
Date of Mftr	10 th May 2002

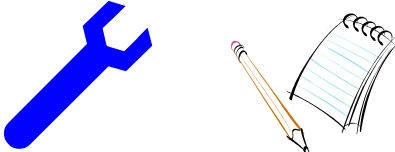
Product Life Cycle Information



Manufacture



Retail



Usage/Maintenance

Product Database	
Product	Copier
Model	EP192
BOM	{...,...,...}
Warranty	Mftr – 1yr

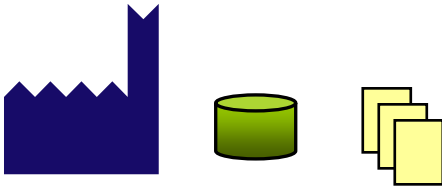
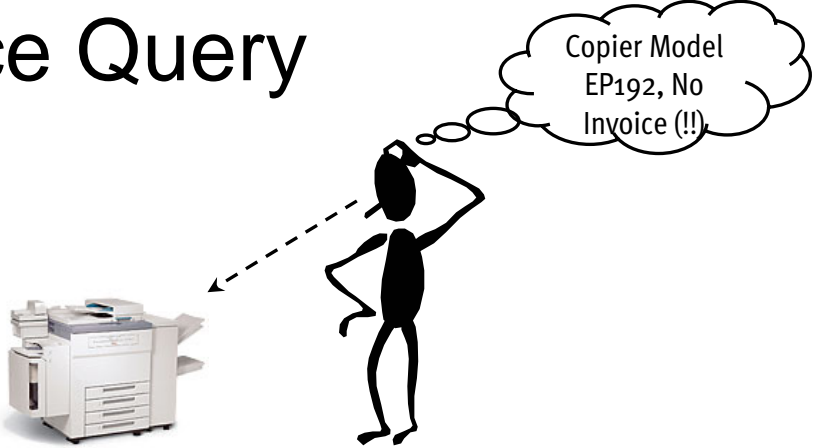
Shipping Database	
Batch No.	788
Retailer ID	WM189

Sales Database	
Transaction ID	123
Date of Sale	25 th July 2002
Product	Copier EP192
Serial No	XYZ
Warranty	Extended – 3yrs

Maintenance Logbook	
Date	30 th Sept 2004
Parts_replaced	{part 1, part 2}
Notes

Production Database	
Batch No.	788
Serial Nos.	XYZ, OUP,.....
Date of Mftr	10 th May 2002

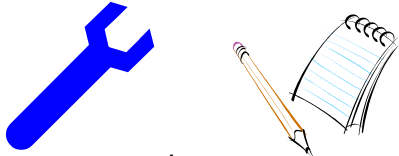
Current Maintenance Query



Manufacture



Retail



Usage/Maintenance

Product Database	
Product	Copier
Model	EP192
BOM	{...,...,...}
Warranty	Mftr – 1yr

Shipping Database	
Batch No.	788
Retailer ID	WM189

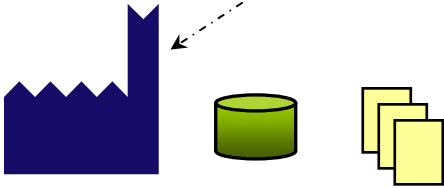
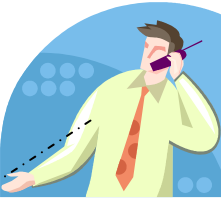
Sales Database	
Transaction ID	123
Date of Sale	25 th July 2002
Product	Copier EP192
Serial No	XYZ
Warranty	Extended – 3yrs

Maintenance Logbook	
Date	30 th Sept 2004
Parts_replaced	{part 1, part 2}
Notes

Production Database	
Batch No.	788
Serial Nos.	XYZ, OUP,....
Date of Mftr	10 th May 2002

Current Maintenance Query

“Can you give me some information about EP192 Serial No. XYZ please?”



Manufacture



Retail



Usage/Maintenance

Product Database	
Product	Copier
Model	EP192
BOM	{...,...,...}
Warranty	Mftr – 1yr

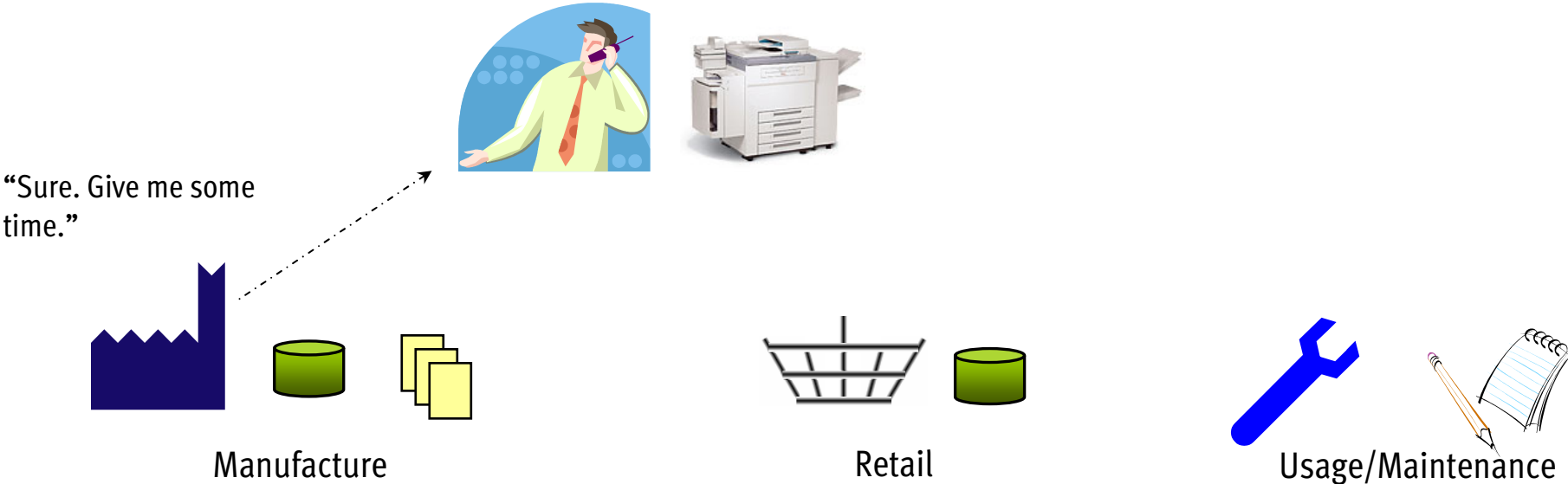
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Production Database	
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Serial Nos.	XYZ, OUP,.....
Date of Mftr	10 th May 2002

Current Maintenance Query



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Product	Copier
Model	EP192
BOM	{..., ..., ...}
Warranty	Mftr – 1yr

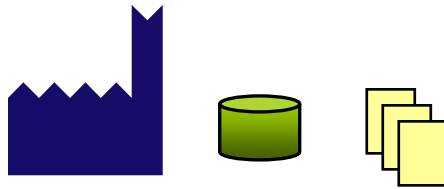
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Maintenance Logbook	
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Parts_replaced	{part 1, part 2}
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Date of Mftr	10 th May 2002

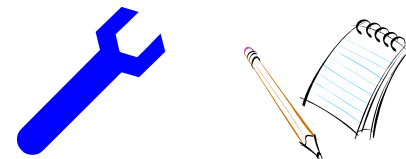
Current Maintenance Query



Manufacture



Retail



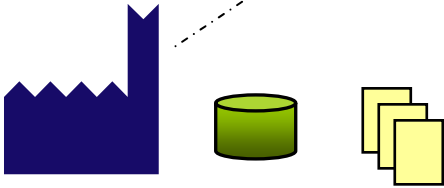
Usage/Maintenance

Product Database		Shipping Database		Sales Database		Maintenance Logbook	
Product	Copier	Batch No.	788	Transaction ID	123	Date	30 th Sept 2004
Model	EP192	Retailer ID	WM189	Date of Sale	25 th July 2002	Parts_replaced	{part 1, part 2}
BOM	{..., ..., ...}			Product	Copier EP192	Notes
Warranty	Mftr – 1yr			Serial No	XYZ		
				Warranty	Extended – 3yrs		

Production Database	
Batch No.	788
Serial Nos.	XYZ, OUP,
Date of Mftr	10 th May 2002

Current Maintenance Query

Serialised BOM,
Manufacturer Warranty details
No sales data,
sold by Retailer WM189



Manufacture



Retail



Usage/Maintenance

Product Database	
Product	Copier
Model	EP192
BOM	{...,...,...}
Warranty	Mftr – 1yr

Shipping Database	
Batch No.	788
Retailer ID	WM189

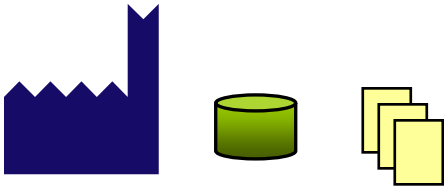
Sales Database	
Transaction ID	123
Date of Sale	25 th July 2002
Product	Copier EP192
Serial No	XYZ
Warranty	Extended – 3yrs

Maintenance Logbook	
Date	30 th Sept 2004
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Notes

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Current Maintenance Query

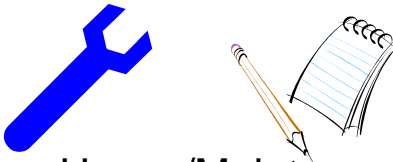
“Can you give me some information about EP192 Serial No. XYZ please?”



Manufacture



Retail



Usage/Maintenance

Product Database	
Product	Copier
Model	EP192
BOM	{...,...,...}
Warranty	Mftr – 1yr

Shipping Database	
Batch No.	788
Retailer ID	WM189

Sales Database	
Transaction ID	123
Date of Sale	25 th July 2002
Product	Copier EP192
Serial No	XYZ
Warranty	Extended – 3yrs

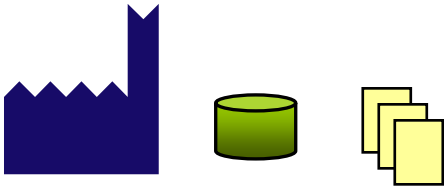
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Date of Mftr	10 th May 2002

Current Maintenance Query



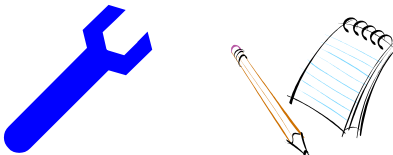
“Sure. Give me some time.”



Manufacture



Retail



Usage/Maintenance

Product Database	
Product	Copier
Model	EP192
BOM	{...,...,...}
Warranty	Mftr – 1yr

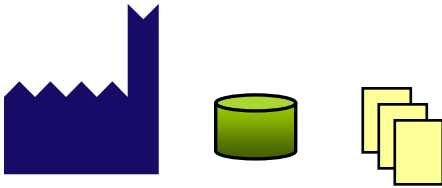
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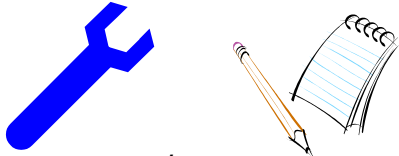
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Usage/Maintenance

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BOM	{..., ..., ...}
Warranty	Mftr – 1yr

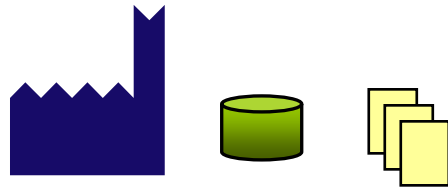
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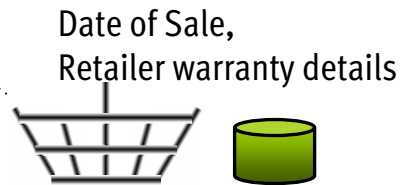
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Manufacture



Retail



Usage/Maintenance

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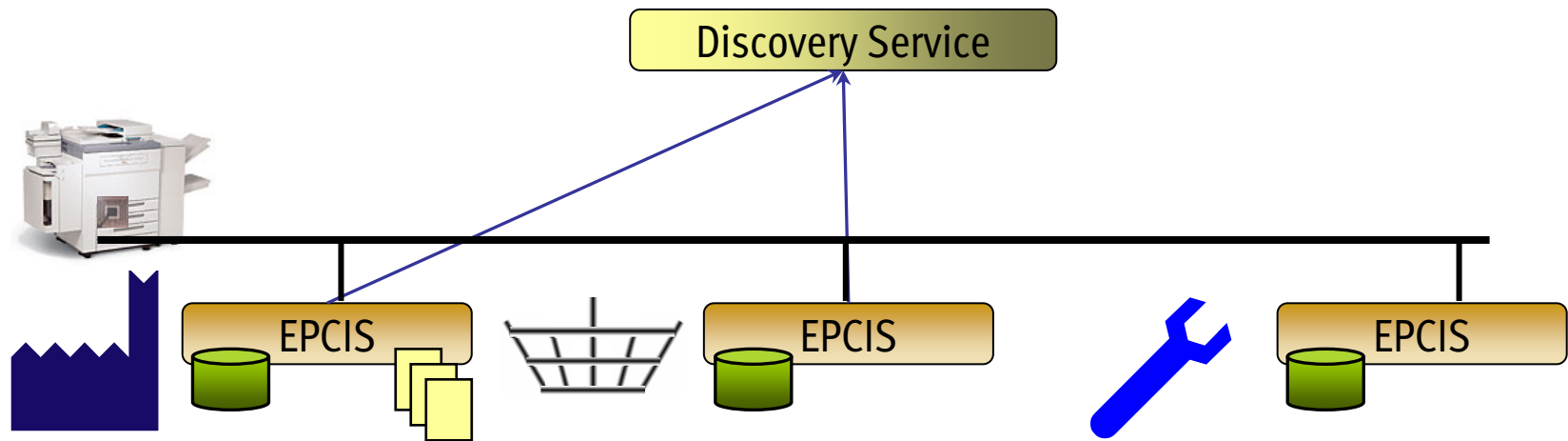
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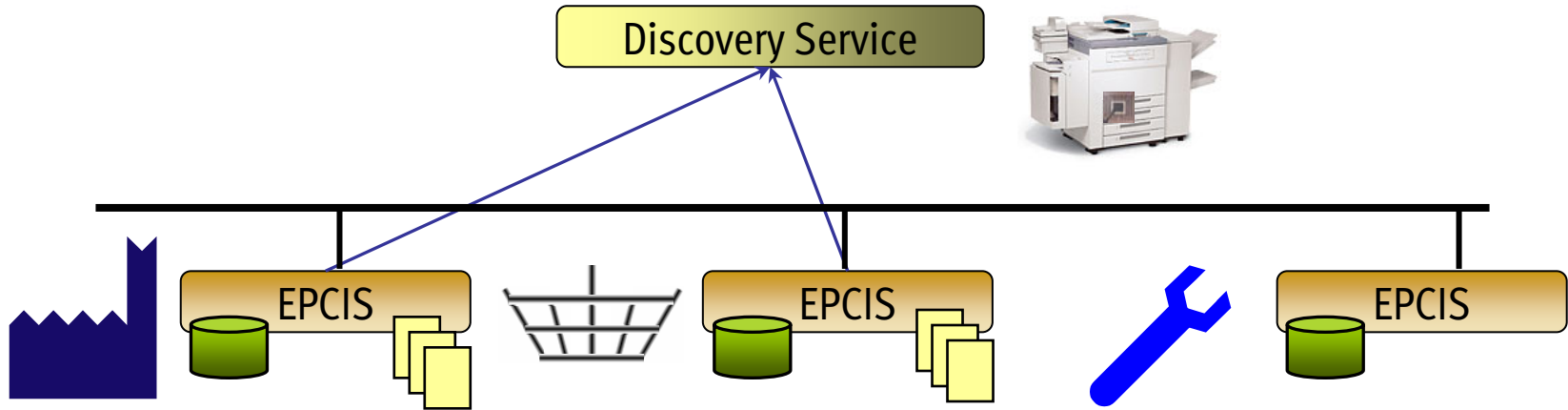
Product Life Cycle Information (2)



EPCIS Association Event D/B	
EPC_child	EPC_parent
abc	XYZ
def	XYZ

Manufacturer Database	
EPC	XYZ
Date of Mftr	10 th May 2002
Warranty	Mftr – 1yr

Product Life Cycle Information



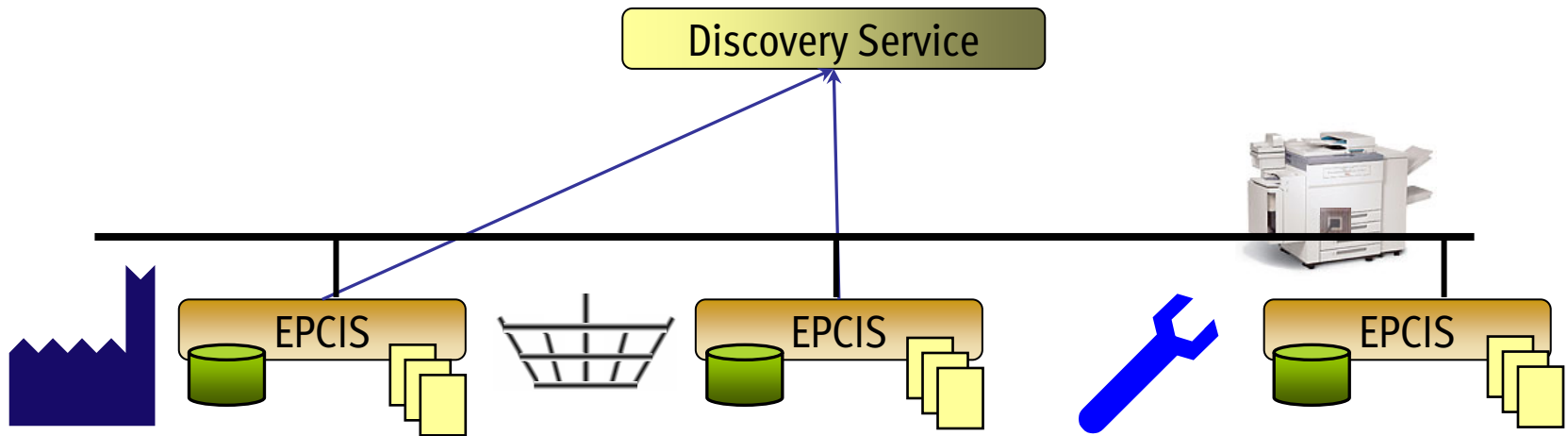
EPCIS Association Event D/B	
EPC_child	EPC_parent
abc	XYZ
def	XYZ

EPCIS Business Event D/B	
EPC	Transaction ID
XYZ	123
OUP	876

Manufacturer Database	
EPC	XYZ
Date of Mftr	10 th May 2002
Warranty	Mftr – 1yr

Sales Database	
Transaction ID	123
Date of Sale	25 th July 2002
Warranty	Extended – 3yrs

Product Life Cycle Information



EPCIS Association Event D/B	
EPC_child	EPC_parent
abc	XYZ
def	XYZ

EPCIS Business Event D/B	
EPC	Transaction ID
XYZ	123
OUP	876

EPCIS Business Event D/B	
EPC	Job Number
XYZ	222
OUP	333

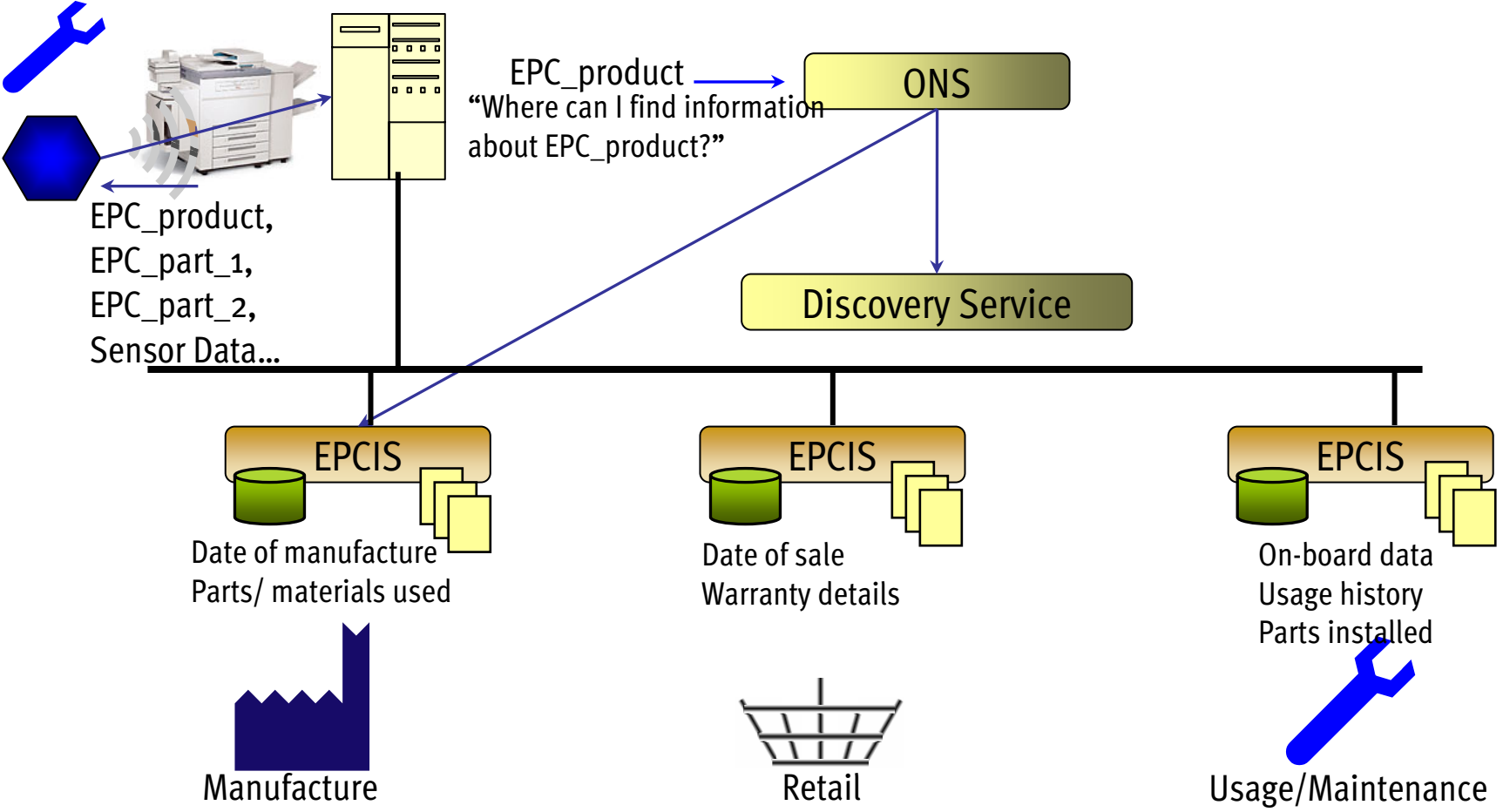
Manufacturer Database	
EPC	XYZ
Date of Mftr	10 th May 2002
Warranty	Mftr – 1yr

Sales Database	
Transaction ID	123
Date of Sale	25 th July 2002
Warranty	Extended – 3yrs

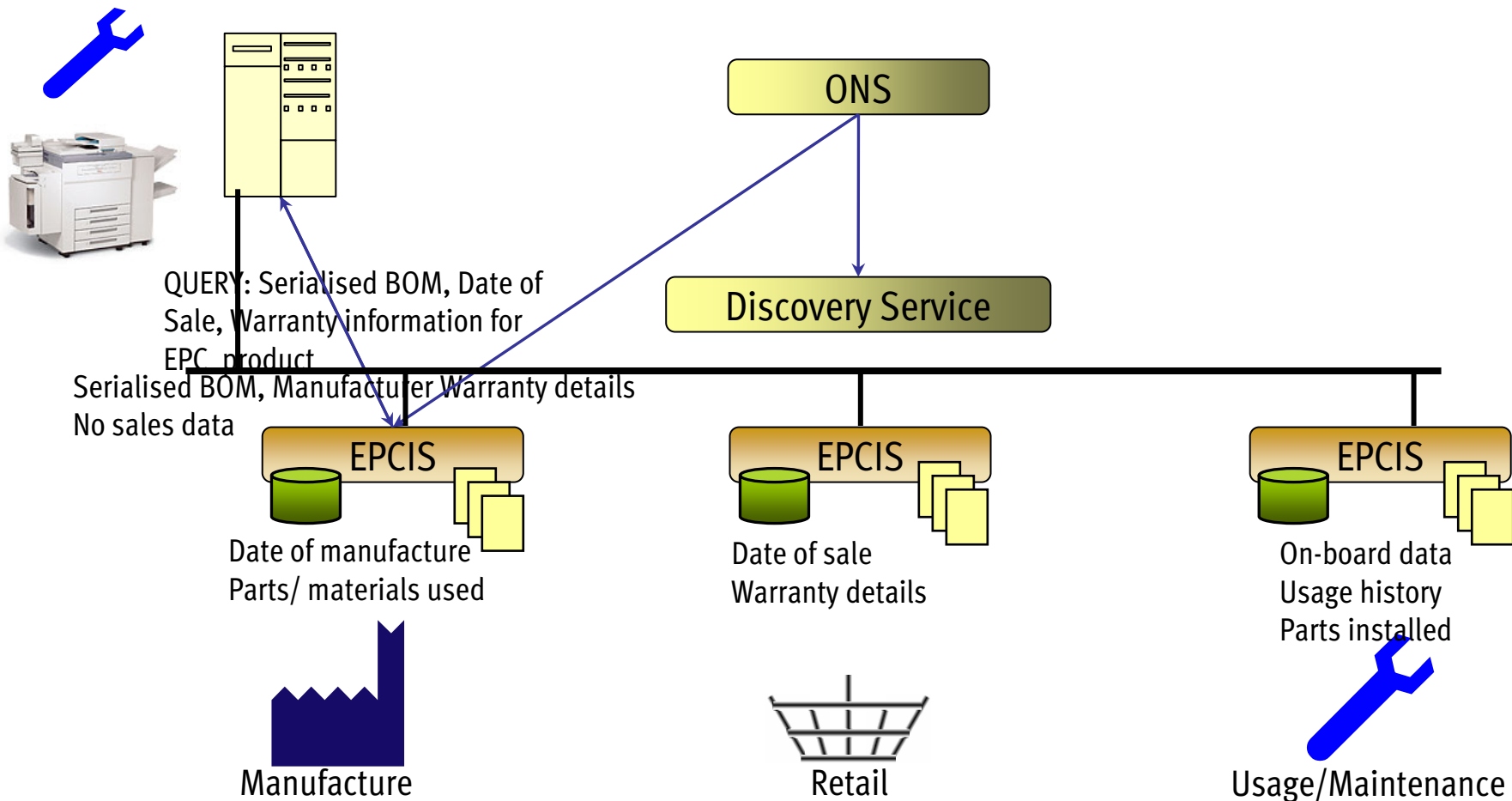
Maintenance Log	
Job Number	222
Parts_replaced	{EPC_323}
Notes



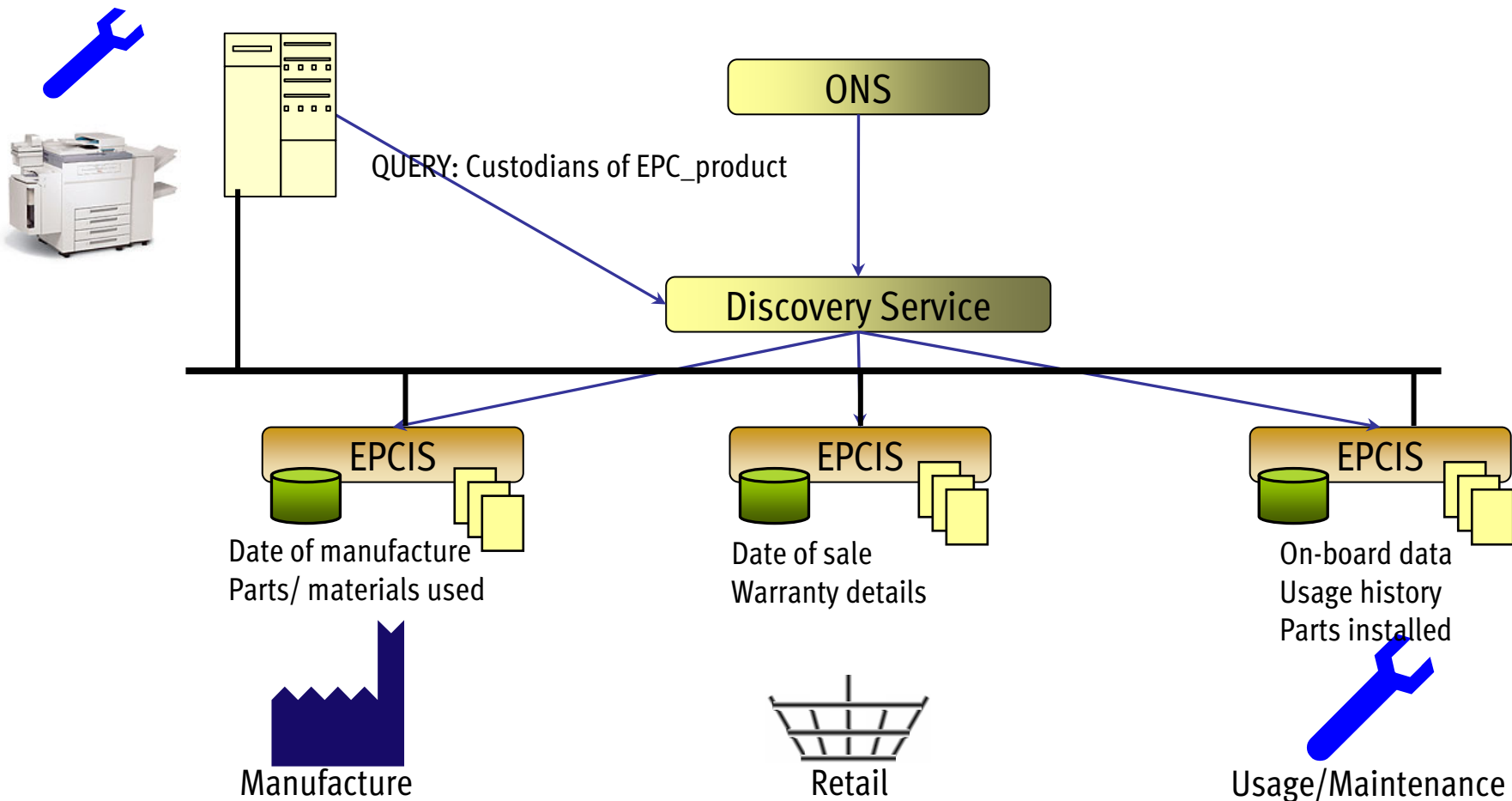
Networked RFID Maintenance Query



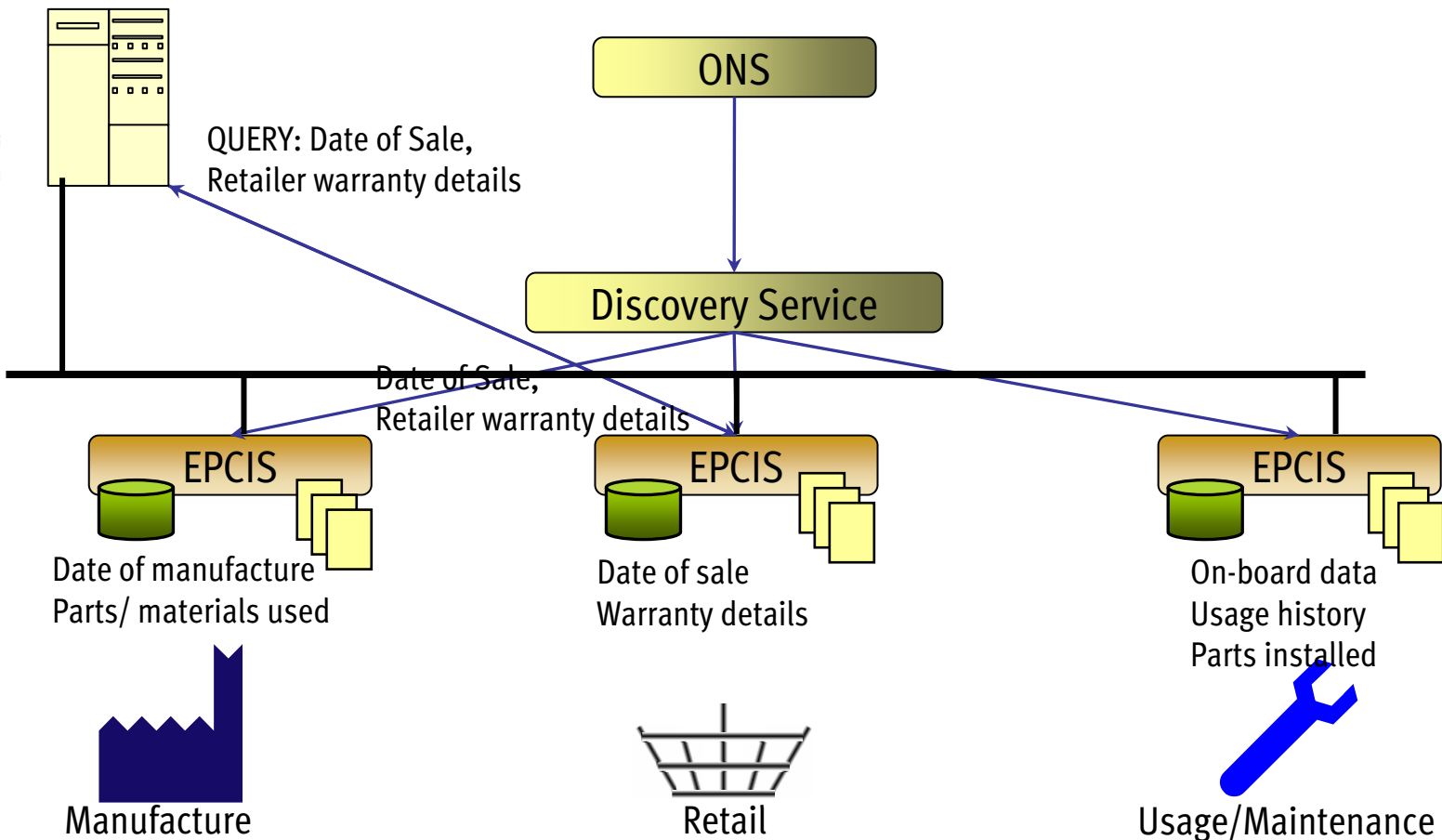
Networked RFID Maintenance Query



Networked RFID Maintenance Query

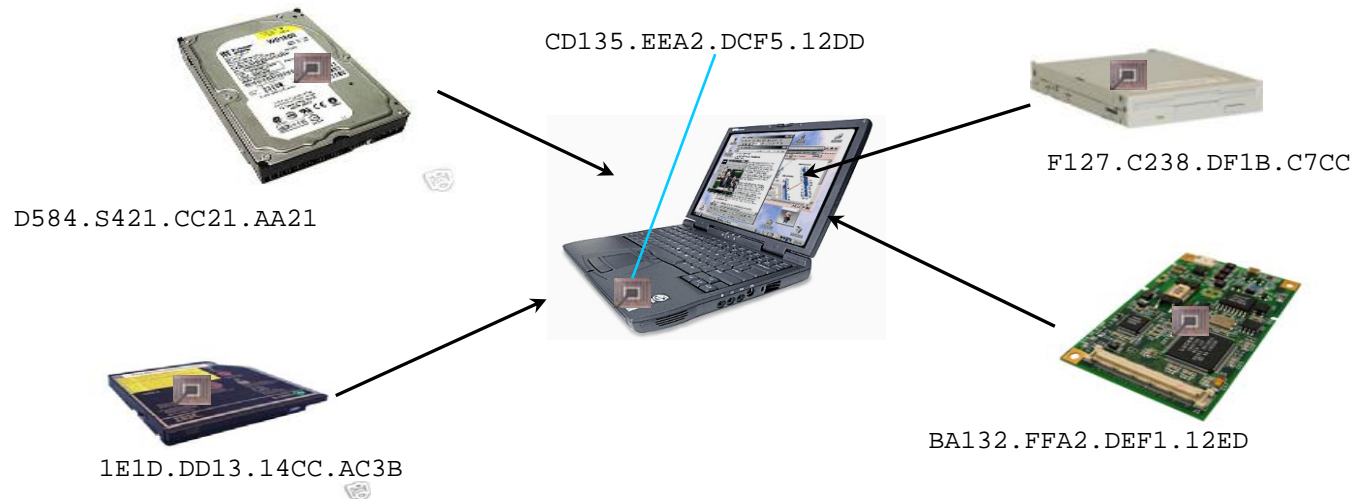


Networked RFID Maintenance Query

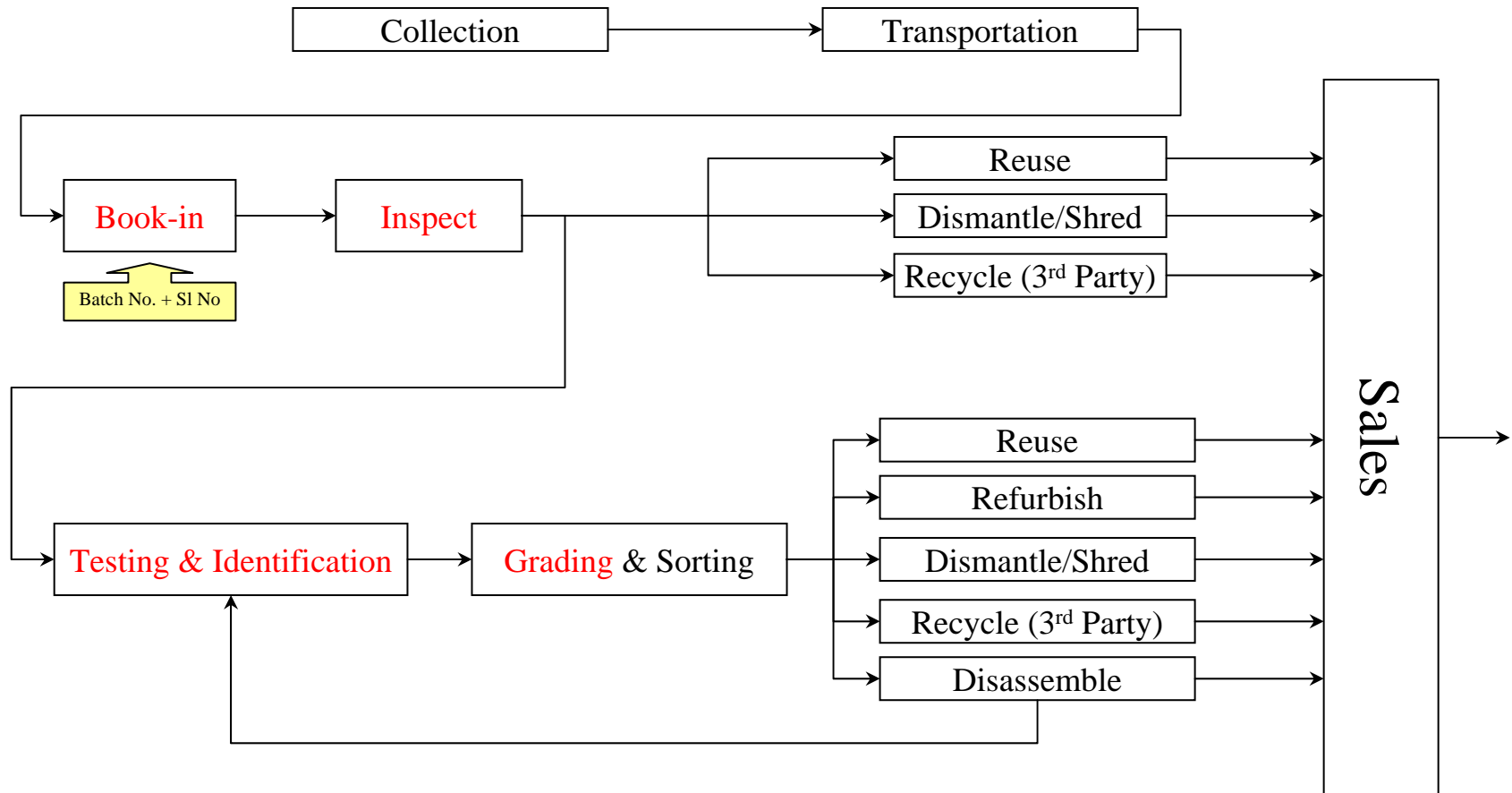


Example 2: Establishing the Impact of Networked RFID in Computer Recycling

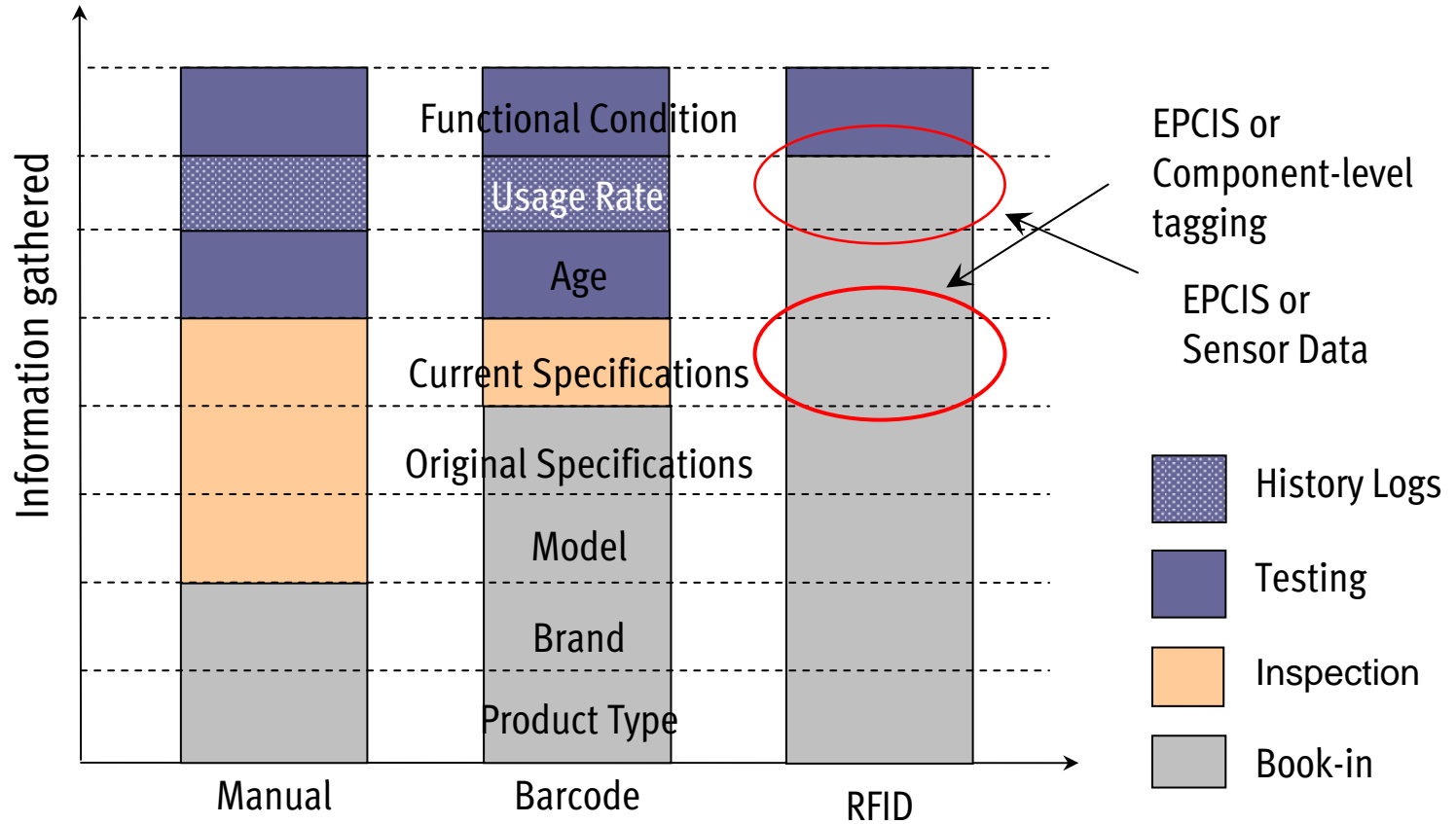
- Part of ongoing study with a number of computer recyclers in UK, France
- Analysis based on assumption that Networked RFID solution is in place
- Product and component level analysis



Product Recovery Operations



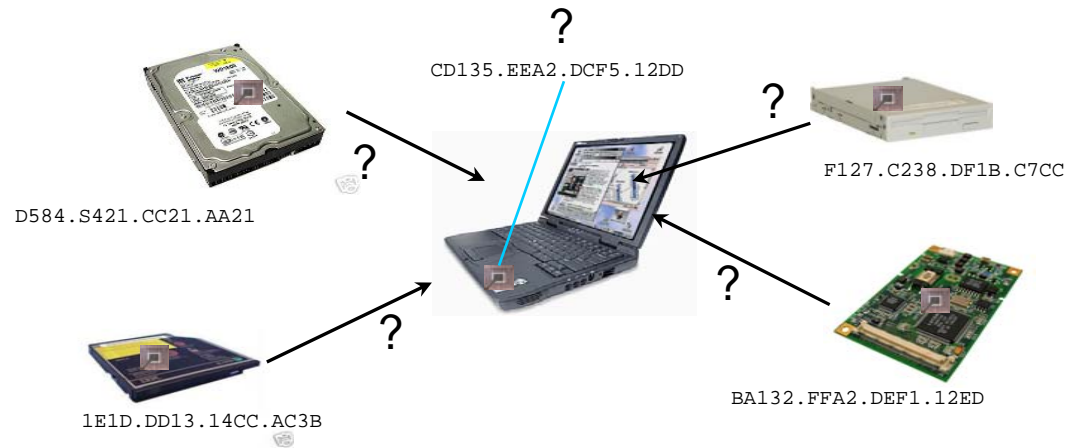
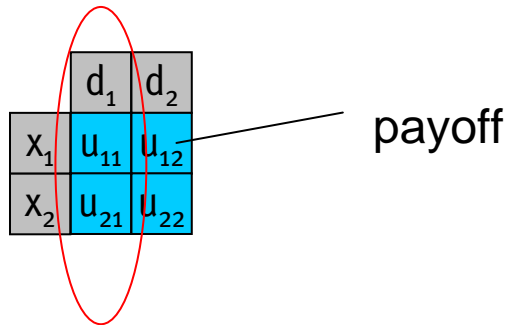
Networked RFID Impact



Is there a benefit?

End of Life Decision Effectiveness

Effectiveness or Utility of a decision = $f(\text{state})$



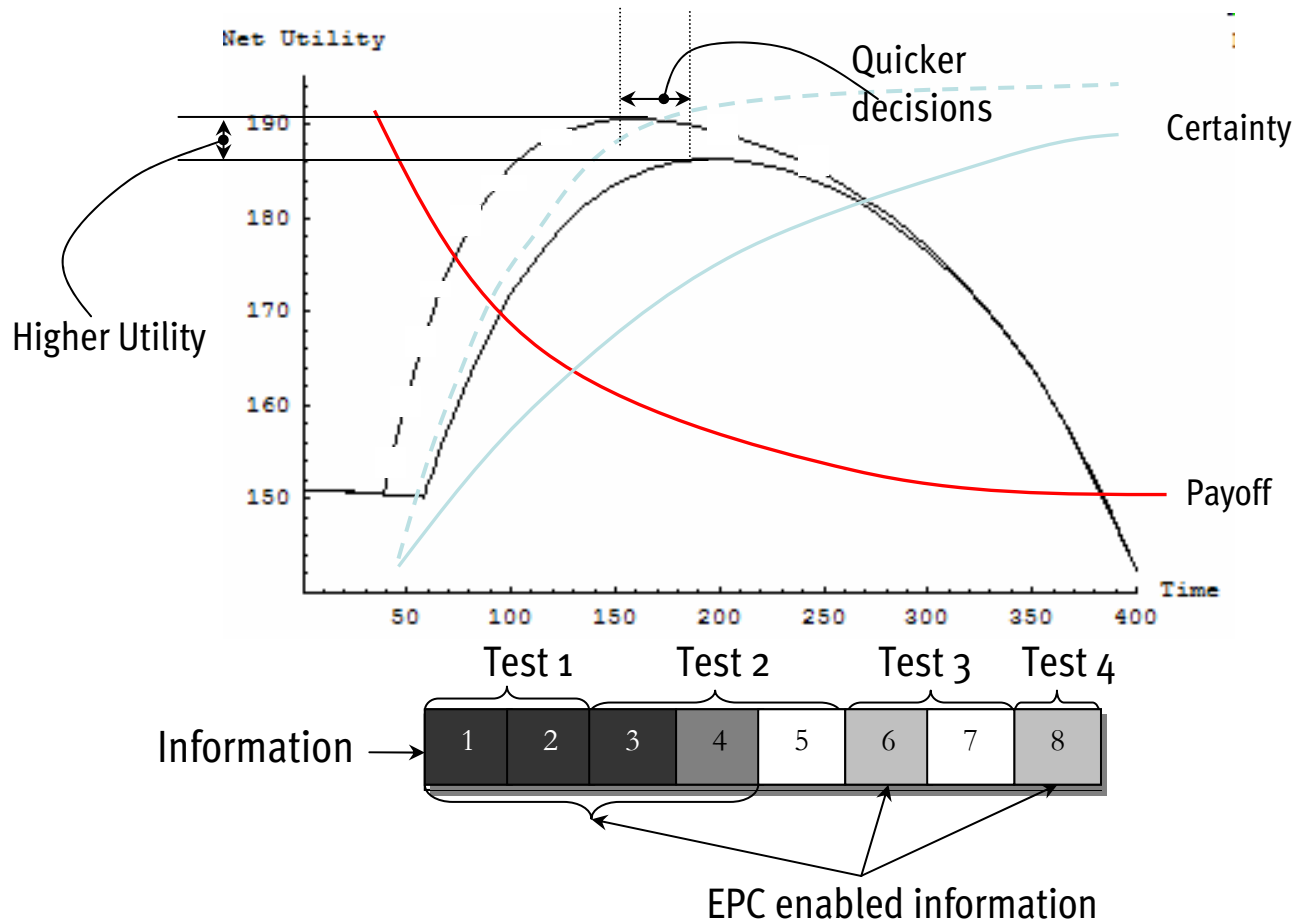
With uncertainty

Expected utility (EU) of the decision outcome.

= $f(\text{info of states, payoffs})$

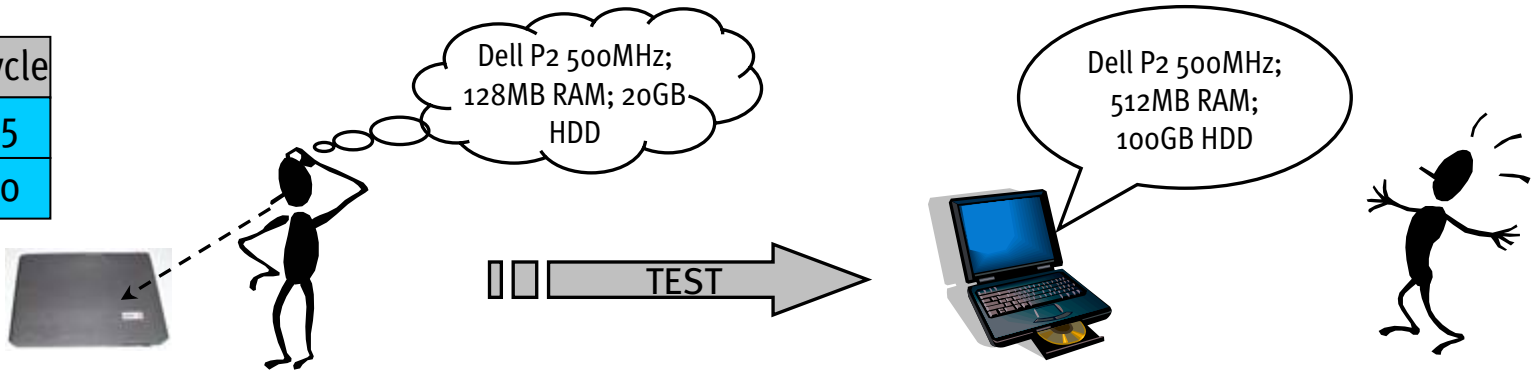
... both vary over time

End of Life Decision Effectiveness



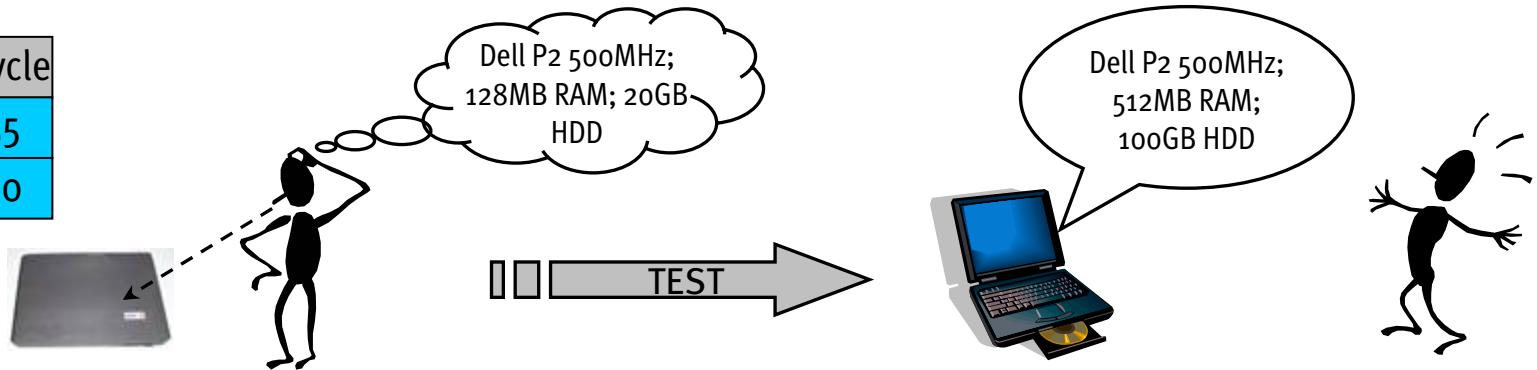
End of Life Decision Effectiveness

	Reuse	Recycle
Good	\$300	\$55
Bad	-\$100	\$50



End of Life Decision Effectiveness

	Reuse	Recycle
Good	\$300	\$55
Bad	-\$100	\$50



EU (without product information)

$$\max [u_{11} \Pr(x_1) + u_{12} \Pr(x_2); u_{21} \Pr(x_1) + u_{22} \Pr(x_2)]$$

= \$51.35 (Recycle)

EU (with product information)

$$\Pr(x_1 | i) = \frac{\beta_i \cdot \Pr(x_1)}{\beta_i \cdot \Pr(x_1) + \Pr(x_2)}$$

$$EU_i = \max [u_{11} \Pr(x_1 | i) + u_{12} \Pr(x_2 | i); u_{21} \Pr(x_1 | i) + u_{22} \Pr(x_2 | i)]$$

= \$93.45 (Reuse)

Shifted decision outcome

Summary

- RFID is simply an automated means for accessing product ID – other approaches also exist
- Product ID coupled to a suitable information service can provide a mechanism for product-oriented information management
- More quantification of information impact on decisions needed
- Enablers for self-managing / intelligent product ...
“Product Lifestyle Management”

Acknowledgements

- Key Projects
 - *Auto ID Centre* – Global, low cost RFID
www.autoidlabs.org
 - *Cambridge Innovative Manufacturing Research Centre (UK)* – Value of RFID based Information
www.ifm.eng.cam.ac.uk/imrc
 - *PROMISE (EU, IMS)* – Product Embedded IS
www.promise.org
 - *Aerospace ID Programme* – Aerospace deployment of ID technologies
www.aeroid.org
- Colleagues at Cambridge, Univ Henri Poincare, St Gallen, Keio, MIT, EPFL, Erasmus